

**September 26, 2019/SAS Boardroom/6:00pm**

## **BOARD Meeting Summary**

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The first board meeting of the 2019-20 school year began with a renewed commitment to a positive board culture and legacy, focusing on trust, commitment, and accountability, as explored during the board retreat in August. The Board Chair reported to the Board on the success of SAS' attendance at the UNIS Conference on Independent School Board Governance and the importance of connecting with fellow SAS Board Members as well as colleagues on Boards of other international schools in Asia. The board members got down to work by approving the 2019-20 board goals, superintendent goals and the committee goals. The Board's 2019-2020 goals will be posted to the Board webpage for the SAS community.

The Board engaged in an in-depth discussion on the campus upgrade plan, included a history of the project and an update on recent progress made by the School. It was reported that Project Managers had been selected and are now under contract with the school to help manage the project and costings between now and December only. Quantity Surveyors will be selected as well. The next steps are to come up with a short list of candidates for the Multidisciplinary Design Team and Education Design Specialist.

The Facilities Committee reported that it is currently investigating costings and construction options, the Finance Committee reported that it is looking at affordability, impact on budget and borrowing options and potential use of reserves, and it was reported that the Campus Upgrade Advisory is handling Community outreach and engagement efforts. There will be numerous community meetings this fall to address the campus upgrade. The Board Members asked management for more information on the impacts on tuition, pollution, traffic and security. The Board will receive an informed recommendation from the Facilities Committee in December that will require a decision on the direction the School should take on campus upgrade.

The Board also discussed important guidelines and parameters for the process behind building the School's budget for 2020-2021. The Annual General Meeting is scheduled for November 18, 2019 where the membership of the school will be asked to approve the budget. The next Board Meeting is scheduled to take place on Tuesday, October 29, 2019.